

STATEMENT



BY THE CHAIRMAN OF THE PAO ROSSETI
URAL'S BOARD OF DIRECTORS

DEAR SHAREHOLDERS,

In 2025, PAO Rosseti Ural delivered stellar performance across all operations, hitting every target and fulfilling production programs while bolstering financial resilience. FY2025 RAS revenues totaled RUB 127.6 billion, up 12% from 2024. Profit for the year stood at RUB 15.8 billion, a more than 10% surge year-over-year. The investment program clocked in at around RUB 18 billion.

Over RUB 8.1 billion fueled the exploitation and maintenance program for energy facilities. The Company's experts zeroed in on modernizing grid infrastructure across three key regions, elevating power supply quality and reliability—especially in suburban zones of million-plus cities. Net electricity supply hit 60,267 million kWh. All loss-reduction targets were met, with the loss level dipping to 5.91%.

The development dynamics in PAO Rosseti Ural's footprint—dense with industrial and manufacturing hubs, fueled by business initiatives—set a high-stakes rhythm for engagement, demanding swift, balanced decisions from leadership. Management charts a clear course attuned to external and internal factors, safeguarding shareholders and stakeholders. Executives and the collegial governing body drive asset consolidation, craft a sustainable growth blueprint, build agile systems to nail objectives, and sharpen investment appeal.

Effective dialogue with regional authorities, municipal administrations, and business leaders keeps a real-time pulse on the ground. This syncs grid expansion plans, enables nimble pivots amid economic headwinds, informs shrewd calls, and speeds adaptation—propelling regional economies forward.

In 2025, non-tariff services shone brightly, with net profit swelling by RUB 142 million to RUB 2.5 billion. These funds fortify the company's material-technical backbone and unlock better welfare for staff.

As the single accountability hub for reliable power to residents of the Urals and Kama regions, PAO Rosseti Ural, being a SIRGO, handles no-man's grid infrastructure and facilities from defunct network firms.

For 2026, retaining and building human capital remains paramount, with laser focus on safe, comfortable, stable workplaces. Top-tier reliable supply to consumers is also non-negotiable.

The year ahead unlocks fresh horizons for PAO Rosseti Ural. The team's unique grit and steadfast strategy execution will conquer all challenges. Past wins, honed expertise, and the prowess of leadership and every employee form a rock-solid base for growth.

The Board of Directors and management affirm their commitment to economic steadiness, all-in push on grand strategic goals, and seamless operation of the Urals-Kama grids.

Best regards,
The Chairman of the Board of Directors
D.V. Krainsky