



2025 PERFORMANCE RESULTS

OPERATIONAL RESULTS

Network Exploitation

Key production assets in 2023-2025

Production assets	2023	2024	2025	2025/2024, %
Substations, pcs	38,658	41,690	43,219	+3.7%
Substation capacity, MVA thousand	35.3	37.4	38.3	+2.4%
Power lines (circuits), km	154,113	161,841	165,094	+2.0%

Repairs in 2023-2025

The Company's repair and maintenance target for 2025 totaled RUB 7,187 million, real expenses in 2025 totaled RUB 8,154 million or 113%.

The 2025 repair program (branch breakdown), RUB mln

Branch	Target	Actual	% of completion
Permenergo	2 600	2 855	110%
Sverdlovenegero	2 438	2 757	113%
Chelyabenergo	2 125	2 523	119%
Rosseti Ural (incl. HQ)	7 187	8 154	113%

The overrun was mainly due to recovery and unscheduled works, inter alia, due to the grid assets consolidation and assuming the RGO functions. Total costs of the branches spent on outsourcing repair works totaled RUB 1,451 million or 18%, with RUB 6,703 million or 82% spent on in-house repair works.

The Company's repair program in 2023-2025

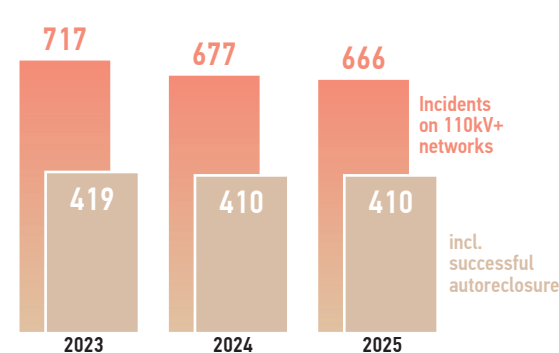
Indicator	2023	2024	2025	2025	2025 % of completion
Power line corridor clearing, ha	11,128	10,415	9,700	10,087	104%
Groundwire replacement, km	231	266	239	253	106%
Insulator replacement, pcs	113,342	111,103	95,527	108,240	113%
Transformer overhaul, pcs	29	38	31	53	171%
Switch overhaul, pcs	1,368	1,445	1,296	1,353	104%
Overhaul of isolating switches, short circuitors, disconnecting switches, pcs	1,835	1,597	1,858	1,894	102%
Total repair costs, RUB million	6,185	7,276	7,187	8,154	113%

The overrun was mainly due to recovery and unscheduled works. The repair program for 2026 totals RUB 7,210 million or +0.3%YoY, with RUB 5,892 million or 82% to be spent on in-house works and RUB 1,318 million or 18% to be spent on outsourcing works.

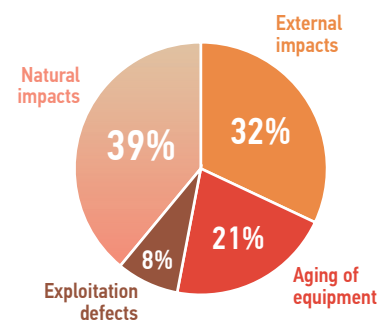
Description of incidents on network facilities in 2023-2025, incl. primary incident factors

The number of incidents on 110kV+ networks of the Company's branches decreased 1.6% on 2024 and decreased 7.1% on 2023. The diagram shows the amount of incidents and disturbances on 110kV+ networks.

The number of incidents in 2023-2025



Primary incident factors



Primary factors of incidents on 110kV+ networks in 2025 are natural impacts, external impacts, aging of equipment, exploitation defects.

In 2025, all branches of the Company achieved long-term reliability targets, set by the regional regulators, incl. with allowances made for permissible variation coefficient of 30%, stipulated by the Guidelines¹⁴.

Reliability target and real values of our branches

Indicator	Permenergo			Chelyabenergo		
	Target value	Real value	Δ, %	Target value	Real value	Δ, %
Isaidi, hours	0.7150	0.7425	3.8%	0.9641	1.0023	4>0%
Isaifi, pcs	0.6763	0.6950	2.8%	0.7657	0.8404	9.7%

Indicator	Sverdlovenegero		
	Target value	Real value	Δ, %
Isaidi HV, hours	0.819	0.0881	-89.2%
Isaidi MV1, hours	0.692	0.3018	-56.4%
Isaidi MV2, hours	2.316	0.9735	-58.0%
Isaidi LV, hours	2.602	1.9608	-24.6%
Isaifi HV, pcs	0.121	0.0407	-66.4%
Isaifi MV1, pcs	0.306	0.1418	-53.6%
Isaifi MV2, pcs	0.768	0.4765	-37.9%
Isaifi LV, pcs	0.949	1.1200	18.1%

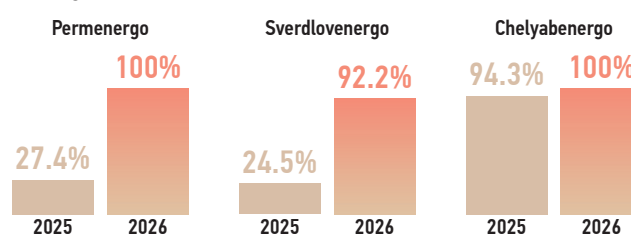


To enforce reliable grid performance, the Company has approved a set of special-purpose programs on technical development¹⁵, incl.: programs on reduction of incident rate and enhancement of equipment reliability; maintenance and repairs; upgrade (retrofitting) of grid facilities; compilation of emergency stock; enhancement of fire safety; equipment of special-purpose vehicles and transport with state-of-the-art security tools; purchases of electric supply reserves, provision of test equipment and instruments for M&R works, etc. The primary expected effect from the above-mentioned and investment programs lies in the control of the level of incident rates and creation of conditions for achieving the reliability targets set by the regulators.

Consolidation of grid assets

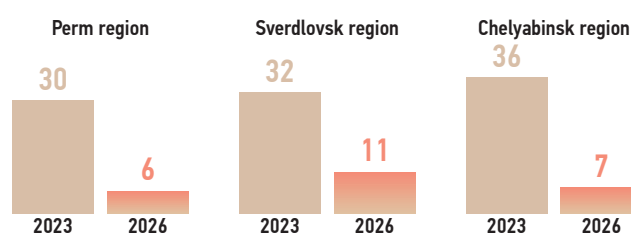
In order to create a unified electric grid area, the activity of consolidating (integrating) electric grid assets is being carried out by PAO Rosseti Ural (together with its subsidiary AO EESK) on a priority basis, enabling the formation of a single center of responsibility for the quality and reliability of electricity supply to consumers and providing additional opportunities for the technological connection of new consumers to the consolidated networks in the regions of presence. Under the framework of legislative changes, the institution of SIRGO has been introduced¹⁶. In connection with the assignment of this status in all three regions of presence, the Company, implementing the provisions of legislation and regulatory acts, actively interacts with the administrations of municipal entities and the regional authorities to transfer municipal and regional electric grid assets under the management of a single operator. By the end of 2025, the Company has already consolidated 94.3% of municipal and regional networks under its management in Chelyabinsk region. In the Perm and Sverdlovsk regions, all necessary measures have also been completed, which will make it possible in the future to achieve high indicators for the consolidation of municipal and regional networks.

Share of municipal/regional networks by the SIRGO in the regions, %



Within the framework of the Comprehensive Plan for the Modernization and Expansion of Backbone Infrastructure¹⁷, a policy is being implemented that is aimed at reducing the number of RGOs and consolidating assets on the basis of SIRGO. Since 2023, a total of 74 organizations have lost the RGO status in the regions of the Company's presence.

Reduction of the number of the RGO in dynamics



In 2025, the market share of the Rosseti Ural Group based on gross revenue requirement amounted to 82%. In the course of 2025, eight RGOs in the regions where the Company operates lost their RGO status, the electric grid assets of seven of which were consolidated under the SIRGO (PAO Rosseti Ural), which contributed to an 8.7% increase in the Company's GRR based market share in 2026 and an increase of this indicator to 90.6%. As the measures are implemented under the SIRGO status, a further increase in the GRR based market share of PAO Rosseti Ural is expected.

The priority methods for consolidating electric grid assets (with AO EESK included), in 2025 were:

- acceptance, as the SIRGO, of municipal (regional) electric grid property under gratuitous use agreements (17,135 c.u.);
- acceptance, as the SIRGO, under agreements on the order of using electric grid property of RGOs that lose their status from 2026 (13,483 c.u.);
- acquisition of property in ownership (the volume of electric grid assets under concluded sale agreements amounted to 6,600 c.u.).

As of 01.01.2026 the Company had consolidated electric grid property amounting to 113,029 c.u.

Consolidation of grid assets

Type of consolidation	2023			2024			2025		
	MVA	Km	C.u.	MVA	Km	C.u.	MVA	Km	C.u.
Rosseti Ural's total	4,396	10,727	79,802	4,582	7,826	69,895	6,572	11,490	102,464
Acquisition of grid facilities	1,023	4,940	27,414	40	14	466	288	586	6,278
Rented grid facilities	3,225	4,756	48,244	3,638	4,478	49,669	3,875	3,315	45,081
Other (permanent rights of ownership and use)	118	741	3,267	34	185	784	49	421	1,511
Other (temporary rights of ownership and use)	30	290	877	870	3,149	18,976	2,360	7,168	49,594
AO EESK' total	579	1,596	9,920	555	1,495	9,632	589	1,746	10,565
Acquisition of grid facilities	82	0	121	8	0	74	35	23	322
Rented grid facilities	443	1,358	8,343	524	1,399	9,087	550	1,519	9,720
Other (permanent rights of ownership and use)	54	238	1,456	23	96	471	4	204	523
Other (temporary rights of ownership and use)	0	0	0	0	0	0	0	0	0

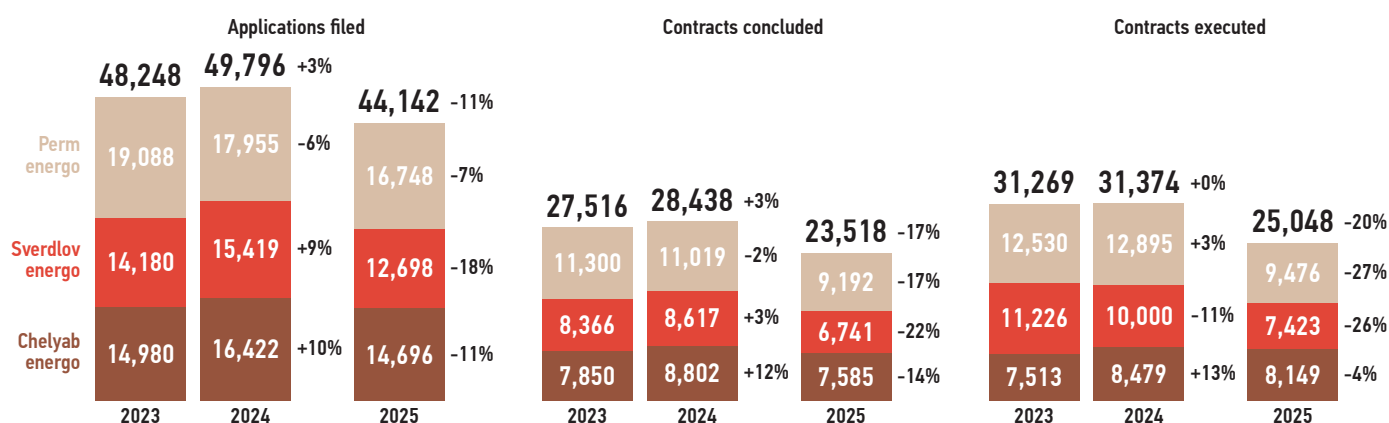
Connection

Demand Analysis

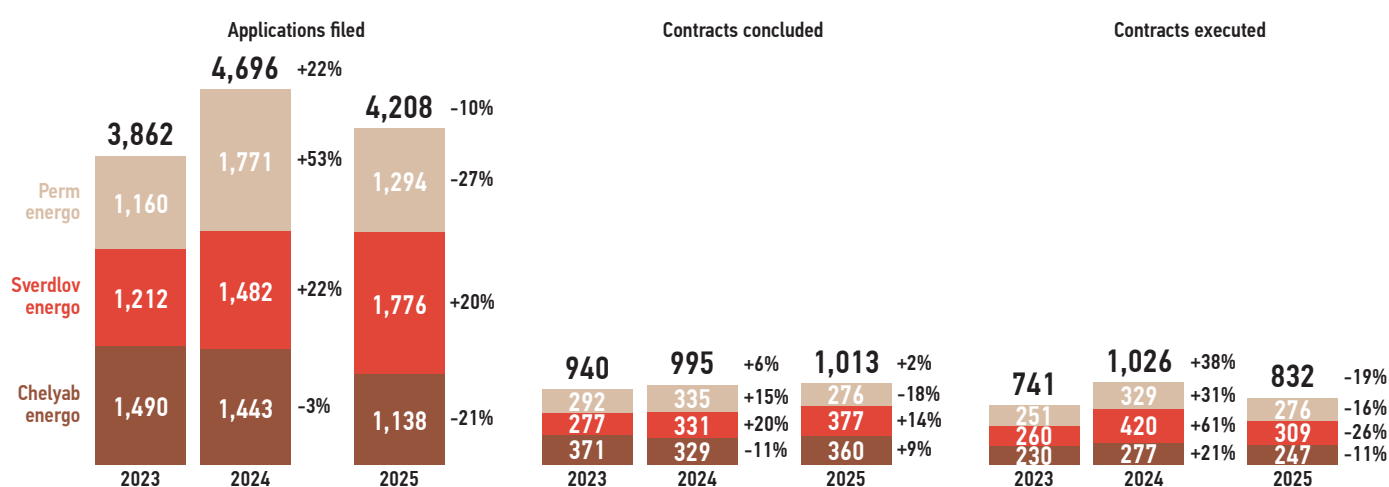
The level of demand for technological connection services to electric networks in 2025 decreased compared with the previous year. The total number of applications received by the Company amounted to 44,142 pcs (-5,654 pcs, or -11% on 2024). The reduction in the number of applications was influenced by the slowdown in the economy and weakened investment demand in the regions; lower demand in the real estate market, including due to the curtailment of preferential mortgage lending programs; higher costs of individual residential construction; a high key interest rate; and lower real disposable incomes of the population.

In 2025, 23,518 contracts were concluded (-17% on 2024) and 25,048 contracts were executed (-20% on 2024). There was also a 2% increase in the aggregate capacity under concluded technological connection agreements.

Demand for connection, pcs*



Demand for connection, MW*



* net of temporary connection